

# Navigating Change: Redesigning End of Semester Student Evaluations


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# INTRODUCING The American University in Cairo (AUC)

- ❖ Founded in 1919
- ❖ AUC is an independent , not-for-profit institution accredited in the US by the Middle States Commission for H. Ed.
- ❖ Among the 3-4% universities worldwide that are included in QS Global Rankings
- ❖ ~ **6,500** students
- ❖ **Five** Schools, **33** departments
- ❖ AUC offers **53 master programs** and **two PhD programs**, in addition to various graduate diplomas rooted in a liberal arts education





# REDESIGNING Student Evaluations of Teaching (SETs) – Why?

- A recommendation of a Task Force on Quality of Education (2018) called for a more **comprehensive evaluation** of teaching
  - ❖ **New format for SETs**
  - ❖ **Peer Assessment (including formative assessment)**
  - ❖ **Reflection/Teaching Portfolio**
- Problematic in-house system (2004-2018)
  - ❖ **Difficult to maintain, upgrade and support**
  - ❖ **Over-customized and not scalable**
  - ❖ **Need for change**
  - ❖ **Committee decides on BLUE**





**WHY  
EXPLORANCE  
BLUE?**



Powerful



Scalable



Extensive experience in the  
education field



Attractive portfolio



Fitting our technical and  
functional requirements

**PERFECT  
FIT**



# THE PATH TO REDESIGN:

ROADMAP, CHALLENGES AND INSIGHTS

# 1. Research Phase (F2018 – S2019)



$V_0$  to  $V_1$

- ❖ Provost's Working Group + Center for Learning and Teaching
- ❖ Explore question banks from other universities, Bluenotes etc.
- ❖ Design first draft of modified survey ( $V_0 \rightarrow V_1$ )

## 2. Exploratory Exercise: **Online Survey** and **Class Discussion** – (Summer 2019)

### PARTICIPANTS



**145** students\*

**26** faculty





**5** additional comments  
from faculty

***\*124 responded to online survey***

## 2. Exploratory Exercise: **Online Survey** and **Class Discussion** – (Summer 2019)

### Color Coded Survey Responses



-  accepted by the majority > 60%
-  rejected by the majority > 60% (No Q in category)
-  Minor suggestions for language revision
-  Multiple suggestions for language revision

Results in second draft **V<sub>2</sub>**



### 3. Probing Exercise: 4 Focus Groups of Faculty and Chairs - (Sept.-Oct. 2019)

#### PARTICIPANTS



- ❑ **11 Faculty Members**  
*(8 departments, 3 Schools)*
- ❑ **15 Chairs**  
*(5 Schools)*
- ❑ **3 additional comments**  
from faculty via email

### 3. Probing Exercise: 4 Focus Groups of Faculty and Chairs - (Sept.-Oct. 2019)



Multiple  
Suggestions for  
Language  
Revision

Results in third draft **V<sub>3</sub>**

# What has changed?

## Current Student Evaluation Form $V_0$

- ❖ **27 questions** (19 main questions, 3 student data, 5 others)
- ❖ **2 sections** (Instructor, Course)
- ❖ **Two spaces** for adding comments or recommendations
- ❖ Provides a score for *instructor* and a score for the *course*

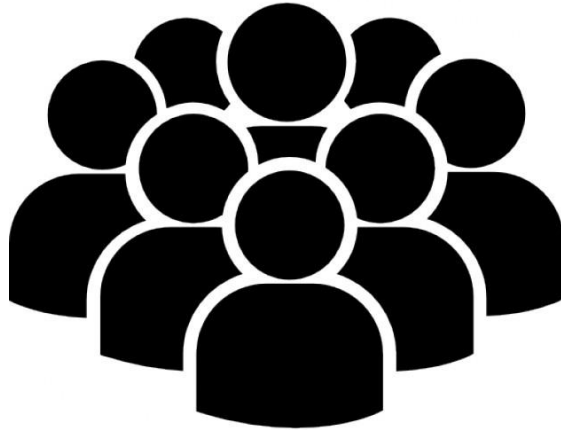
## Proposed Student Evaluation Form $V_3$ (Draft)

- ❖ **22 questions**, (20 main questions, 1 student data, 1 other)
- ❖ **3 sections** (Instructor, Course, Student Self-evaluation)
- ❖ **Three spaces** for **guided** comments and suggestions
- ❖ Provides spaces for **formative feedback** questions
- ❖ **Teaching Assistant** section expanded and not counted in score – only appears in relevant courses

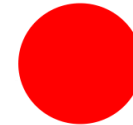
## 4. SMIE\* Community Survey (V<sub>3</sub>)

(\*Strategy Management and Institutional Effectiveness Office)

**ALL** FACULTY, CHAIRS and  
STUDENTS



accepted by the  
majority > 60%



rejected by the majority  
> 60% (No Q in category)



Additional open  
comments

**Oct. 24<sup>th</sup> to Nov. 7<sup>th</sup>, 2019**

Analysis will result in fourth draft **V<sub>4</sub>**

Nov 19th

Submit to Provost  
for review and  
approval

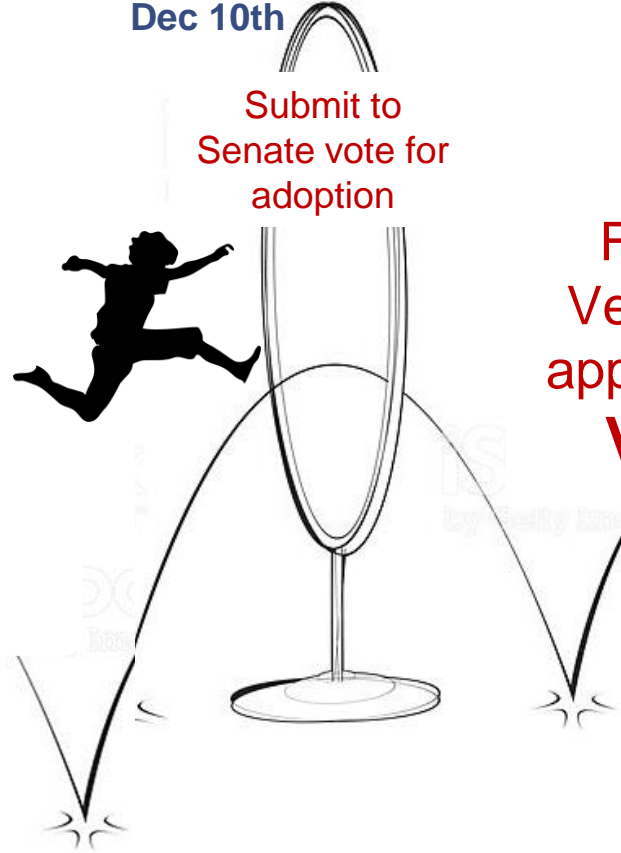
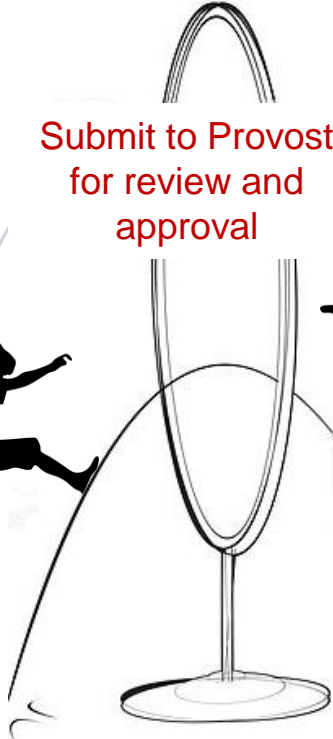
Nov. 26

Submit to Senate  
Academic Affairs  
Committee

Dec 10th

Submit to  
Senate vote for  
adoption

Final  
Version  
approved  
**V<sub>4</sub><sup>+</sup>**





# Insights, Challenges and Recommendations

# CHALLENGES

Concerned about student response rates

SET taken as gospel for renewal of contract and P&T leading to...

- Students
- Faculty
- Innovative Teaching
- Grade Inflation

Complain that SET not taken into consideration

Suspicious that faculty can see their answers

...may lead to poor student ratings

# INSIGHTS

Students often do not interpret questions and terminology the way faculty do

- Faculty
- Faculty vs Chairs
- Language of survey

Example: ...treating students with "respect and fairness"

Example: ...The instructor is available for help when I need it...

Different perspectives on Student **"Evaluation"**



# Examples of how text was changed

**A question accepted by more than 60%  
of faculty and students in survey V<sub>1</sub>**

***“The instructor is available for help  
when I need it”.***

Changed to:

*“The instructor is available for  
help” (with NA option for students  
who did not seek help)*

In focus groups, all faculty and chairs asked that “*when I need it*” be removed. Students might “*need*” email replies/or wish to meet them at inconvenient times.

Another instructor put it in differently

*“I find this [language] a clear bias and is rather disrespectful to faculty in general, and puts the student as master and faculty as slave”.*



# RECOMMENDATIONS

- ❖ Implement a robust teaching assessment policy that **uses SETs as only one of several tools** to assess teaching
- ❖ Explore ways:
  - to **increase student response rate** (many suggestions were given)
  - **communicate selected results** to students to acknowledge that their feedback is taken seriously\*\*.

\*\* will most certainly be opposed by a majority of faculty



# CREDIT/ATTRIBUTION: Free Clipart

Research phase

<https://icon-library.net/icon/round-table-icon-10.html>

Exploratory exercise

[https://www.flaticon.com/free-icon/users-group\\_32441](https://www.flaticon.com/free-icon/users-group_32441)

Survey <https://pixy.org/1222366/>

Discussion

[http://www.clipartpanda.com/clipart\\_images/groups-for-discussion-59753047](http://www.clipartpanda.com/clipart_images/groups-for-discussion-59753047)

Focus Groups faculty and Chairs

[https://www.flaticon.com/free-icon/network\\_1208280](https://www.flaticon.com/free-icon/network_1208280)

Comment

[https://www.flaticon.com/free-icon/comments\\_25360](https://www.flaticon.com/free-icon/comments_25360)

Jumping through hoops

<http://clipart-library.com/free/jump-rope-silhouette.html>



**THANK  
YOU**

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QUESTIONS?